

**CAPITAL & OTHER SUMMARY  
2011 BUDGET**

	2011	2010	2011 vs 2010 CHANGE
<b>TOTAL</b>	<b><u>\$3,640,110</u></b>	<b><u>\$2,709,566</u></b>	<b><u>\$930,544</u></b>
Capital Funded from Operations	\$342,622	\$281,984	\$60,638
Capital Funded from Water- Sewer Reserves	\$83,000	\$0	\$83,000
Capital Funded from Other Reserves	\$927,160	\$513,500	\$413,660
Capital from Water/Sewer Budgets	\$794,500	\$1,127,500	-\$333,000
Other Funding: Development Charges	\$286,140	\$67,500	\$218,640
Other Funding: Debentures/Internal Financing/Lease	\$376,200	\$0	\$376,200
Other Funding: Grants/Misc Proceeds	\$830,488	\$719,082	\$111,406
<b>CAPITAL PROJECTS CARRIED FORWARD</b>	<b>\$4,319,425</b>	<b>\$16,534,627</b>	<b>-\$12,215,202</b>
<b>TOTAL (Excluding Vehicle &amp; Equipment)</b>	<b>\$7,959,535</b>	<b>\$19,244,193</b>	<b>-\$11,284,658</b>

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CITY OF THOROLD  
2011 BUDGET  
CAPITAL & "OTHER" BUDGET

PROJECT	TOTAL PROJECT COST	ESTIMATED COST REMAINING	BUDGET APPROVAL PRE-2011	TOTAL COST 2011	RESERVES	DEBENTURES OR INTERNAL FINANCING OR LEASE	LEVY	WATER & SEWER RATES/ USA	DEVELOPMENT CHARGES	OTHER	GRANTS
<b>PUBLIC WORKS</b>											
<b>Sanitary Sewers</b>											
CSO Tank Peel St. (City Portion only 25%) Bal. Region/Devlpr	\$3,200,000.00	\$3,200,000.00	\$3,200,000.00	\$0.00	2011 Sewer Budget					\$0.00	\$0.00
Hydro Building Sewer Lateral Repair	\$55,000.00	\$55,000.00	\$55,000.00	\$0.00	2011 Sewer Budget					\$0.00	\$0.00
CSO Facilities Maintenance	\$15,000.00	\$15,000.00	\$0.00	\$15,000.00				\$15,000.00			
Peel St Inflow & Infiltration	\$454,000.00	\$153,000.00	\$153,000.00	\$0.00	DC/Sewage Capital						
Downtown Inflow & Infiltration	\$200,000.00	\$200,000.00	\$200,000.00	\$0.00	Sewage Capital/Region						
<b>Water</b>											
Sullivan Ave/Collier to Winslow, Delaware to Sydenham)	\$300,000.00	\$300,000.00	\$0.00	\$300,000.00				\$300,000.00		\$0.00	\$0.00
McMann (Sullivan to Ann)	\$350,000.00	\$350,000.00	\$0.00	\$350,000.00				\$350,000.00		\$0.00	\$0.00
Drinking Water Quality Sampling Stations	\$25,000.00	\$25,000.00	\$0.00	\$25,000.00	Water Rsv					\$0.00	\$0.00
Drinking Water Quality Mgmt Study(Third Party Audit)	\$4,500.00	\$4,500.00	\$0.00	\$4,500.00				\$4,500.00			
Water Traxx	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00				\$2,000.00			
Water Filling Station	\$5,500.00	\$5,500.00	\$0.00	\$5,500.00				\$5,500.00			
Leak Detection	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	Water Rsv						
Water & Wastewater Full Cost Assessment & Recovery	\$20,000.00	\$9,500.00	\$9,500.00	\$0.00	Water Capital/Sewer Capital					\$0.00	\$0.00
<b>Roads</b>											
Road Program: Resurfacing	\$520,000.00	\$520,000.00	\$0.00	\$520,000.00			\$129,000.00			Fed'l Gas Tax	\$0.00
Road Program: Rural Road Hard Surface	\$80,000.00	\$80,000.00	\$0.00	\$80,000.00						Fed'l Gas Tax	\$391,000.00
Road Program: Reconstruction	\$150,000.00	\$150,000.00	\$0.00	\$150,000.00	Industrial Development Rsv						\$80,000.00
Bikelanes Feasibility Study Completion	\$8,000.00	\$8,000.00	\$0.00	\$8,000.00	Strategic Plan Rsv				\$3,200.00		
Traffic Calming Measures & Studies	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	Industrial Development Rsv						
Storm Sewer Relief Program	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00			\$5,000.00				
Calaract Rd Resurfacing(Decew to Seburn)	\$325,000.00	\$325,000.00	\$0.00	\$325,000.00	Industrial Development Rsv						
<b>Bridges</b>											
Hollow Rd Bridge Rehabilitation	\$57,500.00	\$57,500.00	\$0.00	\$57,500.00	Industrial Development Rsv					Fed'l Gas Tax	\$29,000.00
EA Faywill Bridge	\$15,000.00	\$15,000.00	\$0.00	\$15,000.00	Encumbrance Rsv					Fed'l Gas Tax	\$0.00
<b>Sidewalks</b>											
Thorold Tunnel	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00						\$0.00	\$0.00
Sidewalks TBA	\$115,000.00	\$115,000.00	\$0.00	\$115,000.00	Encumbrance Rsv			\$115,000.00		\$0.00	\$0.00
<b>Other</b>											
Small Tools - Eng * Pub works (includes camera)	\$3,250.00	\$3,250.00	\$0.00	\$3,250.00			\$3,250.00				
Rice Rd Landfill Monitoring	\$189,850.00	\$189,850.00	\$0.00	\$189,850.00			\$86,788.00				
Public Works GIS Site/Regional server and maintenance	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00				\$2,500.00			
Infrastructure Database Update/GIS	\$60,000.00	\$60,000.00	\$0.00	\$60,000.00	Water & Sewer Rsv						
Operations Dept. Facility Assessment & Plans	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	Municipal Land & Bldg Rsv				\$4,640.00		
Salt Storage Shed Facility Replacement	\$400,000.00	\$400,000.00	\$0.00	\$400,000.00	Municipal Land & Bldg Rsv				\$92,800.00		
Workplace Health & Safety	\$30,000.00	\$30,000.00	\$0.00	\$30,000.00	Municipal Land & Bldg Rsv						
Blackberries: Engineering (2)	\$370.00	\$370.00	\$0.00	\$370.00			\$370.00				
Blackberries: Operations (4)	\$740.00	\$740.00	\$0.00	\$740.00			\$740.00				
War of 1812 Capital Initiatives	\$182,000.00	\$182,000.00	\$182,000.00	\$0.00	Industrial Development Rsv						
Gateway Signage	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	Strategic Plan Rsv						
	\$6,906,210.00	\$6,693,710.00	\$3,879,600.00	\$2,714,210.00	\$714,660.00	\$276,200.00	\$226,128.00	\$754,505.00	\$100,640.00	\$0.00	\$603,082.00
<b>RECREATION</b>											

CITY OF THOROLD  
2011 BUDGET  
CAPITAL & "OTHER" BUDGET

PROJECT	TOTAL PROJECT COST	ESTIMATED COST REMAINING	BUDGET APPROVAL PRE-2011	TOTAL COST 2011	RESERVES	DEBENTURES OR INTERNAL FINANCING OR LEASE	LEVY	WATER & SEWER RATES/ USA	DEVELOPMENT CHARGES	OTHER	GRANTS
Recycling Program	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	Strategic Plan					
McMillan Park Irrigation	\$25,000.00	\$25,000.00	\$0.00	\$25,000.00	\$25,000.00	Grant Stabilization Rsv					
Front St Irrigation	\$25,000.00	\$25,000.00	\$0.00	\$25,000.00	\$25,000.00	Grant Stabilization Rsv					
Richmond St School Board Prop Basketball Court	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	Strategic Plan					
Sullivan Park Re Lighting	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	Parkland Rsv					
McAdam Park Play Structure	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00	\$15,314.00	Grant Stabilization Rsv			\$18,000.00		
					\$6,686.00	Municipal Land & Bldg(Sale of Surplus Land)					
McMillan Park Netting	\$8,000.00	\$8,000.00	\$0.00	\$8,000.00	\$8,000.00	Municipal Land & Bldg(Sale of Surplus Land)					
Allanburg Park Benches: Picnic Tables, Lighting, Bocce, Fencing	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$11,000.00	Parkland Rsv			\$9,000.00		
Winterberry Park Landscapes and Park Design	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	\$1,000.00	Parkland Rsv			\$9,000.00		
Richmond St Park Picnic Tables; Bldg's Lighting	\$30,000.00	\$30,000.00	\$0.00	\$30,000.00	\$3,000.00	Parkland Rsv			\$27,000.00		
Additional Pick Up Truck Supervisor	\$9,000.00	\$4,900.00	\$4,000.00	\$0.00	\$2,500.00	General Equipment Rsv			\$22,500.00		
Soft Landings	\$4,000.00	\$4,000.00	\$0.00	\$0.00	\$0.00	Parkland Rsv					
South Confed Park Lighting	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	Parkland/Hydro Rsv					
Accessibilities: Painting, Signage, other minor items	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	Encumbrance Rsv ODA					
Rebuild Bocce Court Pitch CE Grose	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	Parkland Rsv					
Mel Swart Park Solar Powered Security Lights	\$7,000.00	\$7,000.00	\$5,000.00	\$2,000.00	\$2,000.00	Mel Swart Park Rsv					
Safety Certification for Soft Landings (all playgrounds)	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00	\$0.00	Parkland Rsv					
Blackberry (1) and Cellphones (6)	\$310.00	\$310.00	\$0.00	\$310.00	\$0.00		\$310.00				
	\$224,810.00	\$220,710.00	\$20,900.00	\$199,810.00	\$114,000.00		\$310.00		\$86,500.00		
<b>Arena</b>											
Roof Barrier	\$30,000.00	\$30,000.00	\$20,000.00	\$10,000.00	\$10,000.00	Arena Bldg Rsv					
New Arenas Study & Business Plan	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00	Arena Bldg Rsv					
Replace Lighting System Doherty	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	Arena Bldg Rsv					
Building Assessment Review	\$20,000.00	\$8,650.00	\$9,650.00	\$0.00	\$0.00	Arena Bldg Rsv					
Evestroughs Whyte Arena	\$9,000.00	\$9,000.00	\$9,000.00	\$0.00	\$0.00	Arena Bldg Rsv					
Investigate Rainwater Infiltration West Wall Doherty	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	Arena Bldg Rsv					
Exterior Signage	\$1,200.00	\$1,200.00	\$1,200.00	\$0.00	\$0.00	Arena Bldg Rsv					
Sound System	\$5,000.00	\$4,000.00	\$4,000.00	\$0.00	\$0.00	Arena Bldg Rsv					
Accessible Interior Door	\$4,000.00	\$4,000.00	\$4,000.00	\$0.00	\$0.00	Encumbrance/ODA					
Accessibilities: Signage and Painting	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$0.00	Arena Bldg Rsv					
	\$160,200.00	\$137,660.00	\$107,860.00	\$30,000.00	\$30,000.00						
<b>Cemetery</b>											
Mausoleum Repairs	\$8,000.00	\$8,000.00	\$0.00	\$8,000.00	\$8,000.00	Maus Gen Improvement					
Supervisor's Computer	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	Cem Gen Improvement					
Small Tools & Equipment (includes camera)	\$25,000.00	\$25,000.00	\$0.00	\$25,000.00	\$25,000.00		\$2,000.00				
Resurface Section of Roads	\$37,000.00	\$37,000.00	\$0.00	\$37,000.00	\$35,000.00	Cem Gen Improvement					
							\$2,000.00				
<b>CLERKS</b>											
AODA Consultant	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	\$0.00		\$10,000.00			\$0.00	\$0.00
AODA Facilities	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00		\$5,000.00			\$0.00	\$0.00
Document Microfilming (Permanent Records)	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00		\$185.00			\$0.00	\$0.00
Blackberry (1)	\$185.00	\$185.00	\$0.00	\$185.00	\$185.00		\$185.00			\$0.00	\$0.00



CITY OF THOROLD  
2011 BUDGET  
CAPITAL & "OTHER" BUDGET

PROJECT	TOTAL PROJECT COST	ESTIMATED COST REMAINING	BUDGET APPROVAL PRE-2011	TOTAL COST 2011	RESERVES	DEBENTURES OR INTERNAL FINANCING OR LEASE	LEVY	WATER & SEWER RATES/ USA	DEVELOPMENT CHARGES	OTHER	GRANTS
Health & Safety Safes - Finance (2)	\$500.00	\$500.00		\$500.00			\$500.00				
Counterfeit Bill Detector	\$250.00	\$250.00		\$250.00			\$250.00				
<b>COMPUTER</b>											
Cogeco Internet Service to Public Works Yard	\$15,000.00	\$15,000.00	\$0.00	\$15,000.00	\$10,800.00	Computer Rsv	\$4,200.00				
Cogeco Internet Service to Arena	\$7,000.00	\$7,000.00	\$0.00	\$7,000.00	\$7,000.00	Computer Rsv					
Workstation Replacements	\$6,700.00	\$6,700.00	\$6,700.00	\$0.00		Computer Rsv					
Citrix Licences & A Additional	\$1,200.00	\$1,200.00	\$0.00	\$1,200.00	\$1,200.00	Computer Rsv					
Fox It Phantom PDF Suite 5 Concurrent Licences	\$700.00	\$700.00	\$0.00	\$700.00	\$700.00	Computer Rsv					
Agasoft Shut Down Pro Site Licence	\$600.00	\$600.00	\$0.00	\$600.00	\$600.00	Computer Rsv					
Licensing : Windows Operating System (40) Virtual Environment	\$4,100.00	\$4,100.00	\$0.00	\$4,100.00	\$4,100.00	Computer Rsv					
Routers (5)	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	Computer Rsv					
Ipriem Internet Filter Appliance Replacement	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00	Computer Rsv					
Groupwise to MS Outlook Conversion	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	Computer Rsv					
	<b>\$98,660.00</b>	<b>\$98,660.00</b>	<b>\$61,700.00</b>	<b>\$44,960.00</b>	<b>\$39,900.00</b>		<b>\$4,950.00</b>		<b>\$0.00</b>	<i>Investing In Ontario</i>	<b>\$0.00</b>
<b>ADMINISTRATION</b>											
Blackberries (2) - Health & Safety and Mayor	\$370.00	\$370.00	\$0.00	\$370.00			\$370.00				
CAO Office Table	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00			\$1,000.00				
EAO Chair	\$500.00	\$500.00	\$0.00	\$500.00			\$500.00				
Strategic Plan	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00	\$6,000.00	Strategic Plan Rsv					
Compensation Review - Council & Non Union	\$21,000.00	\$21,000.00	\$21,000.00	\$0.00	\$0.00	Pay Equity Rsv					
<b>Port Robinson Ferry</b>											
Retaining Wall and Slope Stabilization	\$18,625.00	\$18,625.00	\$0.00	\$18,625.00						\$18,625.00	
Abutment Treatment	\$8,437.50	\$8,437.50	\$0.00	\$8,437.50						\$8,437.50	
Building	\$34,375.00	\$34,375.00	\$0.00	\$34,375.00						\$34,375.00	
Fence	\$5,625.00	\$5,625.00	\$0.00	\$5,625.00						\$5,625.00	
Signage	\$8,125.00	\$8,125.00	\$0.00	\$8,125.00						\$8,125.00	
Upper Level Traffic Control	\$18,281.25	\$18,281.25	\$0.00	\$18,281.25						\$18,281.25	
Placement of Asphalt	\$11,812.50	\$11,812.50	\$0.00	\$11,812.50						\$11,812.50	
Retaining Wall	\$4,500.00	\$4,500.00	\$0.00	\$4,500.00						\$4,500.00	
Traffic Control	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00						\$5,000.00	
Installation of Culvert	\$4,375.00	\$4,375.00	\$0.00	\$4,375.00						\$4,375.00	
Relocate Seaway Gate	\$3,750.00	\$3,750.00	\$0.00	\$3,750.00						\$3,750.00	
Engines	\$12,000.00	\$12,000.00	\$0.00	\$12,000.00						\$12,000.00	
Passenger Van	\$25,000.00	\$25,000.00	\$0.00	\$25,000.00						\$25,000.00	
Accessibility Ramp	\$12,500.00	\$12,500.00	\$0.00	\$12,500.00						\$12,500.00	
	<b>\$201,276.25</b>	<b>\$201,276.25</b>	<b>\$21,000.00</b>	<b>\$180,276.25</b>	<b>\$6,000.00</b>		<b>\$1,870.00</b>		<b>\$0.00</b>	<b>\$172,406.25</b>	<b>\$0.00</b>
<b>TOTAL</b>	<b>\$8,423,086.25</b>	<b>\$7,959,636.25</b>	<b>\$4,319,426.00</b>	<b>\$3,640,110.25</b>	<b>\$1,010,160.00</b>	<b>\$376,200.00</b>	<b>\$342,622.00</b>	<b>\$794,600.00</b>	<b>\$286,140.00</b>	<b>\$222,406.25</b>	<b>\$608,082.00</b>

**FINANCING PROPOSALS  
FOR UNFUNDED CAPITAL PROJECTS**

City of Thorold  
Downtown Revitalization

Total Capital Costs to December 31, 2005

\$3,658,011

Financing Proposal: INTERNAL FINANCING

Year	Revenue				Expenditures			Balance	
	General Operating	Reserves General	Reserves Water/Sewer	Hydro Interest	Developer Contrn.	Grants	Capital Charges		Internal Financing Interest Charges
to 2003									\$1,140,793
2004	\$30,100	\$788,618	\$209,900		\$44,000		\$2,213,411		\$1,492,393
2005		\$160,000	\$300,000		\$293,796		\$1,105,396		\$762,979
2006		\$120,000		\$0		\$948,618	\$339,204		\$418,116
2007	\$0	\$270,000		\$0	\$0	\$105,382		\$30,519	\$314,841
2008	\$0	\$120,000		\$0	\$0		\$0	\$16,725	\$277,095
2009	\$0			\$49,739	\$0		\$0	\$12,594	\$245,635
2010	\$0			\$43,168	\$0		\$0	\$11,108	\$255,461
2011	\$0	\$74,000		\$0			\$0	\$9,825	\$181,679
2012	\$0	\$74,000		\$10,000			\$0	\$10,218	\$219,946
2013	\$0	\$74,000		\$45,000			\$150,000	\$7,267	\$185,744
2014	\$0	\$74,000		\$69,000			\$100,000	\$8,798	\$124,174
2015				\$69,000				\$7,430	\$60,141
2016				\$62,546				\$4,967	\$2,406
									\$0

**City of Thorold  
Fire Station #4 Financing**

**Total Capital Costs**

**\$1,257,550**

**Financing Proposal: INTERNAL FINANCING**

Year	Revenue			Expenditures		Balance
	Development Charges Available	Development Charges Future	Hydro Interest	Internal Financing Interest Charges		
2001/2002	\$214,305					\$1,257,550
2003	\$45,000		\$95,000			\$1,043,245
2004	\$83,000		\$94,125	\$36,130		\$762,250
2005	\$83,000		\$94,125	\$30,448		\$615,573
2006	\$83,000		\$94,125	\$24,581		\$463,029
2007	\$40,000		\$94,125	\$18,480		\$347,384
2008	\$32,131		\$94,125	\$13,895		\$235,023
2009	\$25,992		\$29,265	\$22,604		\$228,362
2010	\$53,295	\$0	\$0	\$9,134		\$237,497
2011	\$0	\$50,000	\$0	\$9,500		\$196,996
2012	\$0	\$50,000	\$0	\$7,880		\$154,876
2013		\$50,000	\$0	\$6,195		\$111,071
2014		\$50,000	\$0	\$4,443		\$65,514
2015		\$50,000	\$0	\$2,621		\$18,135
2016		\$18,860		\$725		\$0

City of Thorold  
City Hall

Total Capital Costs

\$2,888,677

Financing Proposal: EXTERNAL DEBT

Year	Revenue			Expenditures			Balance to be funded
	Debt Issue	Reserves	Sales Proceeds	Interest	Debt Balloon Payment Due		
2006	\$1,686,357	\$256,511					\$945,809
2007		\$57,994	\$0				\$887,815
2008	\$0	\$58,336		\$35,863			\$865,342
2009		\$57,627		\$34,614			\$842,329
2010		\$56,458		\$33,693			\$819,564
2011	\$1,256,431	\$79,256		\$19,123	\$497,000		\$0

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\*TBA: Balance to be debt serviced contingent upon amount of sales proceeds if any

Projected Debt Dec 31, 2011

Existing Debt	\$958,343
Debt 2011	\$1,268,995 (includes 1% debt issue costs)
	\$2,227,338

City of Thorold  
Outdoor Pool

Total Estimated Capital Costs

\$3,870,000

Financing Proposal: INTERNAL FINANCING

Year	Revenue				Expenditures			Balance
	Pool Rsv	Dev Charges	Dev Charges Future	Investing In Ontario Grant	Walker Funds	Internal Financing Interest Charges		
2009	\$94,000	\$291,107		\$200,000		\$38,700	\$3,870,000	
2010		\$122,750		\$0	\$35,000	\$132,944	\$3,323,593	
2011			\$99,386	\$0	\$187,500	\$131,951	\$3,298,787	
2012	\$0		\$99,386	\$0	\$187,500	\$125,754	\$3,143,852	
2013	\$0		\$99,386	\$0	\$187,500	\$119,309	\$2,982,719	
2014	\$0		\$99,386	\$0	\$187,500	\$112,606	\$2,815,141	
2015			\$99,386		\$187,500	\$105,634	\$2,640,861	
2016			\$99,386		\$187,500	\$98,384	\$2,459,609	
2017			\$0		\$187,500	\$90,844	\$2,271,107	
2018			\$0		\$187,500	\$86,978	\$2,174,451	
2019			\$0		\$187,500	\$82,957	\$2,073,929	
2020					\$187,500	\$78,775	\$1,969,386	
2021			\$0		\$187,500	\$74,426	\$1,860,661	
2022			\$0		\$187,500	\$69,904	\$1,747,588	
2023			\$0		\$187,500	\$65,200	\$1,629,991	
2024			\$0		\$187,500	\$60,308	\$1,507,691	
2025					\$187,500	\$55,220	\$1,380,499	
2026					\$187,500	\$49,929	\$1,248,219	
2027					\$187,500	\$44,426	\$1,110,647	
2028					\$187,500	\$38,703	\$967,573	
2029					\$187,500	\$32,751	\$818,776	
2030					\$187,500	\$26,561	\$664,027	
2031					\$187,500	\$20,124	\$503,088	
2032					\$187,500	\$13,428	\$335,712	
2033					\$168,106	\$6,466	\$161,640	
							\$0	

City of Thorold  
Salt Storage Shed

Total Capital Costs Estimated

\$400,000

Financing Proposal: INTERNAL FINANCING

Year	Revenue		Expenditures		Balance to be funded
	Development Charges	Reserves	Capital Costs	Interest	
2011	\$92,800	\$66,500	\$400,000		\$240,700
2012		\$66,310	\$0	\$9,628	\$184,018
2013	\$0	\$66,310		\$7,361	\$125,068
2014		\$66,310		\$5,003	\$63,760
2015		\$66,310		\$2,550	\$0

City of Thorold  
VEHICLES 2011

Total Capital Costs Estimated

Financing Proposal: INTERNAL FINANCING

Year	Revenue		Expenditures		Interest	Balance to be funded
	Reserves		Capital Costs			
2011	\$43,000		\$215,000		\$0	\$172,000
2012	\$47,384		\$0		\$6,880	\$131,496
2013	\$47,384		\$0		\$5,260	\$89,371
2014	\$47,384		\$0		\$3,575	\$45,562
2015	\$47,384		\$0		\$1,822	\$0

**City of Thorold  
LIBRARY ROOF**

**Total Capital Costs Estimated**

**\$150,000**

**Financing Proposal: INTERNAL FINANCING LIBRARY**

Year	Expenditures			Balance to be funded
	Library Capital	Capital Costs	Interest	
2011	\$50,000	\$150,000		\$100,000
2012	\$10,000	\$0	\$0	\$90,000
2013	\$10,000		\$0	\$80,000
2014	\$10,000		\$0	\$70,000
2015	\$10,000		\$0	\$60,000
2016	\$10,000		\$0	\$50,000
2017	\$10,000		\$0	\$40,000
2018	\$10,000		\$0	\$30,000
2019	\$10,000		\$0	\$20,000
2020	\$10,000		\$0	\$10,000
2021	\$10,000		\$0	\$0

# TEN YEAR CAPITAL FORECAST

CITY OF THOROLD  
2011 BUDGET

CAPITAL PROJECTS TEN-YEAR FORECAST: 2012 to 2021

PROJECT	AMOUNT	PROJECTED YEAR	RESERVES	DEV CHARGES	WATERSEWER BUDGETS	LEVY	GRANTS/DONATIONS/ DEVELOPER CONTRIBUTIONS	CAPITAL FUNDING SHORTFALL
<b>Arena</b>								
<i>Defer all but emergency capital works pending review of facilities.</i>								
reconstruction TBD are required within the 10yr. Period > \$8M to \$14M. Use average	\$ 11,000,000.00			\$ 841,500		\$ 400,000		\$ 9,758,500
<b>Buildings</b>								
<b>City Hall</b>								
Exterior Building Signage	\$ 20,000	2012				\$ 46,290		\$ (26,290)
Replace Bay Window Units	\$ 30,000	2013				\$ 46,290		\$ (16,290)
Phase III of Council AV Upgrades - Speakers & Monitor in Lobby	\$ 12,000	2014				\$ 46,290		\$ (34,290)
Reshingle Sloped Roof	\$ 25,000	2015				\$ 46,290		\$ (21,290)
Contribution to Roof Replacement Reserve	\$ 25,000	2016				\$ 46,290		\$ 25,000
Contribution to Roof Replacement Reserve	\$ 25,000	2017				\$ 46,290		\$ (21,290)
Contribution to Roof Replacement Reserve	\$ 25,000	2018				\$ 46,290		\$ (21,290)
Contribution to Roof Replacement Reserve	\$ 25,000	2019				\$ 46,290		\$ (21,290)
Replace Roof (\$150,000)	\$ 25,000	2020				\$ 46,290		\$ (21,290)
<b>Subtotal</b>	<b>\$ 237,000</b>			<b>\$ -</b>		<b>\$ 416,610</b>		<b>\$ (179,610)</b>
<b>Seniors Centre</b>								
Replace / Restore Windows	\$ 27,500	2012						\$ 27,500
Washroom Upgrades	\$ 25,000	2012						\$ 25,000
ODA Upgrades - Install Automatic Door Operator, Install Washroom Accessories, Install new faucets, make toilet modifications	\$ 8,740	2012						\$ 8,740
Replace Kitchen Equipment	\$ 15,000	2013						\$ 15,000
New Tables & Chairs	\$ 5,000	2013						\$ 5,000
ODA Upgrades - Install accessible signage, install handrail extension, install coat hooks, install required electrical recepticle, adjust door widths and install necessary hardware, install stair accessories, purchase assistive listening device	\$ 13,625	2013						\$ 13,625
Install Elevator	\$ 160,000	2014						\$ 160,000
Replace Furnace / HVAC	\$ 12,500	2015						\$ 12,500
<b>Subtotal</b>	<b>\$ 267,365</b>			<b>\$ -</b>		<b>\$ -</b>		<b>\$ 267,365</b>
<b>Allanburg Community Centre</b>								
Apply Exterior Finish	\$ 45,000	2012						\$ 45,000
New Fridge Unit	\$ 3,000	2012						\$ 3,000
New Tables & Chairs	\$ 3,000	2012						\$ 3,000
Replace Upper floor furnace	\$ 10,000	2012						\$ 10,000
ODA Upgrades: Repaint Interior Walls	\$ 9,000	2012						\$ 9,000
ODA Compliant Washroom Upgrades	\$ 60,000	2013						\$ 60,000
ODA Upgrades: Install automatic door operator, install lower counter at bar, install coat rack and accessible signage	\$ 6,100	2013						\$ 6,100
Upgrade Kitchen Suppression System	\$ 10,000	2013						\$ 10,000
Contribution to Roof Replacement Reserve	\$ 31,250	2013						\$ 31,250
Contribution to Roof Replacement Reserve	\$ 31,250	2014						\$ 31,250
ODA Upgrades: Install Chair accessories and Chair Lift	\$ 35,950	2014						\$ 35,950

CITY OF THOROLD  
2011 BUDGET

CAPITAL PROJECTS TEN-YEAR FORECAST: 2012 to 2021

PROJECT	AMOUNT	PROJECTED YEAR	RESERVES	DEV CHARGES	WATER/SEWER BUDGETS	LEVY	GRANTS/DONATIONS/DEVELOPER CONTRIBUTIONS	CAPITAL FUNDING SHORTFALL
Contribution to Roof Replacement Reserve	\$ 31,250	2015						\$ 31,250
Replace Roof (\$125,000)	\$ 31,250	2016						\$ 31,250
Replace Ceiling and Floor finishes on second floor	\$ 25,000	2017						\$ 25,000
Replace Commercial dishwasher	\$ 6,000	2018						\$ 6,000
Replace Fridges	\$ 8,000	2019						\$ 8,000
<b>Subtotal</b>	<b>\$ 346,050</b>		<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$ 346,050</b>
<b>Darlene Ryan Port Robinson Community Centre</b>								
ODA Compliant Washroom Upgrades	\$ 40,000	2012						\$ 40,000
Replace Roof	\$ 40,000	2013						\$ 40,000
Ceiling Restoration Investigation & Document Preparation	\$ 7,000	2013						\$ 7,000
ODA Upgrades: Install automatic door operators	\$ 7,500	2013						\$ 7,500
Replace Kitchen Cooking Equipment	\$ 10,000	2014						\$ 10,000
Restore Ceiling in Main Hall	\$ 12,500	2014						\$ 12,500
ODA Upgrades: Kitchen modifications	\$ 1,175	2014						\$ 1,175
Replace Fridge Unit	\$ 3,000	2015						\$ 3,000
Replace HVAC / Furnace	\$ 15,000	2016						\$ 15,000
Repaint Interior of Hall	\$ 4,000	2016						\$ 4,000
Replace Exterior / Interior Doors	\$ 7,500	2017						\$ 7,500
Foundation Repair	\$ 45,000	2018						\$ 45,000
Floor Replacement in Kitchen and Main Hall	\$ 25,000	2019						\$ 25,000
Replace windows in Addition area	\$ 5,000	2020						\$ 5,000
<b>Subtotal</b>	<b>\$ 222,675</b>		<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$ 222,675</b>
<b>Chestnut Hall</b>								
Interior Restoration	\$ 10,000	2012						\$ 10,000
Installation of Air Conditioning	\$ 15,000	2012						\$ 15,000
Structural Foundation Work	\$ 20,000	2012						\$ 20,000
Interior Restoration	\$ 10,000	2013						\$ 10,000
Repair / Repoint Building Masonry	\$ 110,000	2013						\$ 110,000
Repair / Repoint Masonry Landscape Wall	\$ 30,000	2013						\$ 30,000
Interior Restoration	\$ 10,000	2014						\$ 10,000
Exterior Chimney Restoration	\$ 15,000	2014						\$ 15,000
Interior Restoration	\$ 10,000	2015						\$ 10,000
Replace Roof	\$ 20,000	2016						\$ 20,000
<b>Subtotal</b>	<b>\$ 250,000</b>		<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$ 250,000</b>
<b>Lock 7 Viewing Complex</b>								
Exterior Stucco Work	\$ 10,000	2012						\$ 10,000
<b>Subtotal</b>	<b>\$ 10,000</b>		<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$ 10,000</b>

CITY OF THOROLD  
2011 BUDGET

CAPITAL PROJECTS TEN-YEAR FORECAST: 2012 to 2021

PROJECT	AMOUNT	PROJECTED YEAR	RESERVES	DEV CHARGES	WATER/SEWER BUDGETS	LEVY	GRANTS/CONTRIBUTIONS/ DEVELOPER CONTRIBUTIONS	CAPITAL FUNDING SHORTFALL
<b>Building &amp; By Law</b>								
Building Permit Tracking Software c/w SQL Server	\$ 35,000	2012						\$ 35,000
By-Law Complaint Tracking Software and Integration with existing systems	\$ 10,000	2012						\$ 10,000
<b>Subtotal</b>	<b>\$ 45,000</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>
<b>Parks &amp; Recreation</b>								
Build New Parks Operations Facility	\$ 750,000	2012		\$ 450,000				\$ 300,000
Landscape and Install Amenities Winterberry St. Park	\$ 150,000	2013						\$ 150,000
Rehabilitate One Soccer Pitch Including Changerooms and Lights.	\$ 250,000	2014						\$ 250,000
Build Skate Park Downtown Vicinity	\$ 175,000	2015						\$ 175,000
Provide Design and Rehabilitation of Battle of Beaverdams Park	\$ 150,000	2016						\$ 150,000
Welland Canals Parkway Trails Resurfacing (2 km)	\$ 50,000	2017						\$ 50,000
Resurface Tennis Courts (S. Confederation)	\$ 30,000	2018						\$ 30,000
Replace Play Structure S Confederation Park	\$ 100,000	2019						\$ 100,000
Welland Canals Parkway Trails Resurfacing (2 km)	\$ 50,000	2020						\$ 50,000
Splash Pad Allanburg Park	\$ 150,000	2021						\$ 150,000
<b>Subtotal</b>	<b>\$ 1,855,000</b>		<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,405,000</b>
<b>Public Works</b>								
<b>Sanitary Sewers</b>								
Thorold South Inflow and Infiltration Remediation	\$ 500,000	2012						\$ 500,000
Ann St. (Pine to Whyte)	\$ 200,000	2012			\$ 890,000			\$ (690,000)
Water St. (Pine to West)	\$ 100,000	2012						\$ 100,000
Thorold North Inflow and Infiltration Remediation	\$ 600,000	2013			\$ 920,000			\$ (320,000)
Thompson (Whyte to Stewart)	\$ 200,000	2013						\$ 200,000
Lyndon St. (Pine to Cunningham)	\$ 120,000	2014			\$ 950,000			\$ (830,000)
St. Davids (Ormond to Carleton)	\$ 120,000	2014						\$ 120,000
Front St. (Clairmont to Regent)	\$ 300,000	2014						\$ 300,000
Bolton Ave. (Queen to Crompton - Richm. St. Easement)	\$ 250,000	2014			\$ 980,000			\$ 250,000
Greenhill Drive (Easement to Welland)	\$ 300,000	2015						\$ (680,000)
Welland St. (Regent to Vine)	\$ 150,000	2015						\$ 150,000
Pine St. (Beaverdams to Shirner)	\$ 400,000	2015						\$ 400,000
Rose Ave.	\$ 1,100,000	2016			\$ 1,010,000			\$ 90,000
Pine St. (Beaverdams to Shirner)	\$ 1,100,000	2017			\$ 1,040,000			\$ 60,000
Queen St.	\$ 1,100,000	2018			\$ 1,070,000			\$ 30,000
CSO Phase II	\$ 6,600,000	2021	\$ 2,170,000		\$ 1,760,000		\$ 3,300,000	\$ (30,000)
TBA	\$ 350,000	2012-2021						\$ 350,000
<b>Subtotal</b>	<b>\$ 13,490,000</b>		<b>\$ 2,170,000</b>	<b>\$ -</b>	<b>\$ 8,020,000</b>	<b>\$ -</b>	<b>\$ 3,300,000</b>	<b>\$ 350,000</b>

CITY OF THOROLD  
2011 BUDGET

CAPITAL PROJECTS TEN-YEAR FORECAST: 2012 to 2021

PROJECT	AMOUNT	PROJECTED YEAR	RESERVES	DEV CHARGES	WATER/SEWER BUDGETS	LEVY	GRANTS/ DONATIONS/ DEVELOPER CONTRIBUTIONS	CAPITAL FUNDING SHORTFALL
<b>Watermains</b>								0
Ann St. (Whyte to Pine)	\$ 250,000	2012						\$ 250,000
Thompson Ave. (Whyte to Stewart)	\$ 300,000	2012			\$ 681,000			\$ (381,000)
Water St. (Pine to West)	\$ 200,000	2013						\$ 200,000
Chapel St. (St. Davids to Regent)	\$ 400,000	2013			\$ 705,000			\$ (305,000)
Albert St. (McMann to Pine)	\$ 425,000	2014						\$ 425,000
Foley St. (St. Davids to Whyte)	\$ 250,000	2014			\$ 729,000			\$ (479,000)
Clairmont St. (Chapel to Front)	\$ 500,000	2015						\$ 500,000
Battle St. (Richmond to Lancashire)	\$ 300,000	2015			\$ 758,000			\$ (458,000)
River St. (Cross to Canby)	\$ 700,000	2016			\$ 788,000			\$ (88,000)
Niagara St. (Richmond to Martin)	\$ 425,000	2017			\$ 820,000			\$ (395,000)
St Davids (Pine to Whyte)	\$ 450,000	2017						\$ 450,000
Colborne St. (Richmond to Sullivan)	\$ 500,000	2018			\$ 853,000			\$ (353,000)
Maitland St. (Delaware to Pine)	\$ 550,000	2019			\$ 887,000			\$ (337,000)
Stewart (Sullivan to Collier)	\$ 450,000	2020			\$ 922,000			\$ (472,000)
Cunningham (Lynden to Richmond)	\$ 100,000	2020						\$ 100,000
Romy (Richmond to End)	\$ 350,000	2021			\$ 952,000			\$ (602,000)
Nancy (Richmond to Romy)	\$ 75,000	2021						\$ 75,000
Julie (Richmond to Romy)	\$ 100,000	2021						\$ 100,000
TBA	\$ 1,770,000	2012-2021						\$ 1,770,000
<b>Subtotal</b>	<b>\$ 8,095,000</b>		<b>\$</b>	<b>\$</b>	<b>\$ 8,095,000</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>

CITY OF THOROLD  
2011 BUDGET

CAPITAL PROJECTS TEN-YEAR FORECAST: 2012 to 2021

PROJECT	AMOUNT	PROJECTED YEAR	RESERVES	DEV CHARGES	WATERSEWER BUDGETS	LEVY	GRANTS/DONATIONS/ DEVELOPER CONTRIBUTIONS	CAPITAL FUNDING SHORTFALL
Roads								#VALUE!
Ormond St. (Regent to Portland)	\$ 450,000	2012				\$ 150,000	\$ 371,000	\$ (71,000)
Tupper (McDonagh to St. Davids)	\$ 75,000	2012				\$ 139,000	\$ 80,000	\$ (144,000)
Hot Mix Program (TBD)	\$ 100,000	2012						\$ 100,000
Faywell Road Bridge Replacement	\$ 900,000	2012						\$ 900,000
Sullivan (Delaware to Colborne)	\$ 300,000	2013				\$ 150,000	\$ 371,000	\$ (221,000)
Bridge Rehabilitation McSherry Lane	\$ 115,000	2013				\$ 145,950		\$ (30,950)
Surface Treatment (TBD)	\$ 150,000	2013						\$ 150,000
Hot Mix Program (TBD)	\$ 135,000	2013						\$ 135,000
Sullivan (Delaware to Collier)	\$ 225,000	2014				\$ 150,000	\$ 80,000	\$ 55,000
Surface Treatment (TBD)	\$ 300,000	2014				\$ 150,000	\$ 371,000	\$ (296,000)
Hot Mix Program (TBD)	\$ 135,000	2014				\$ 153,248		\$ 146,753
Peter St Bridge Rehabilitation	\$ 40,000	2014						\$ 40,000
St. Davids (Whyte to Front)	\$ 400,000	2015				\$ 150,000	\$ 371,000	\$ (121,000)
Surface Treatment (TBD)	\$ 155,000	2015				\$ 160,910		\$ (5,910)
Hot Mix Program (TBD)	\$ 100,000	2015					\$ 80,000	\$ 20,000
Kottmeir Rd Bridge Rehabilitation	\$ 45,000	2015						\$ 45,000
Richmond (Confederation to Winterberry)	\$ 400,000	2016				\$ 150,000	\$ 371,000	\$ (121,000)
Surface Treatment (TBD)	\$ 200,000	2016				\$ 168,955		\$ 31,045
Hot Mix Program (TBD)	\$ 100,000	2016					\$ 80,000	\$ 20,000
Richmond (Decew to Winterberry)	\$ 300,000	2017				\$ 150,000	\$ 371,000	\$ (221,000)
Surface Treatment (TBD)	\$ 200,000	2017				\$ 177,403		\$ 22,597
Hot Mix Program (TBD)	\$ 200,000	2017					\$ 80,000	\$ 120,000
Bridge Replacement	\$ 450,000	2017						\$ 450,000
St. Davids (Whyte to Collier)	\$ 320,000	2018				\$ 150,000	\$ 371,000	\$ (201,000)
Surface Treatment (TBD)	\$ 280,000	2018				\$ 186,273		\$ 93,727
Hot Mix Program (TBD)	\$ 100,000	2018					\$ 80,000	\$ 20,000
St. Davids (Collier to Hwy. 58)	\$ 380,000	2019				\$ 150,000	\$ 371,000	\$ (141,000)
Surface Treatment (TBD)	\$ 220,000	2019				\$ 195,587		\$ 24,413
Hot Mix Program (TBD)	\$ 100,000	2019					\$ 80,000	\$ 20,000
Traffic Beacon Sullivan Ave.	\$ 50,000	2020				\$ 150,000	\$ 371,000	\$ (471,000)
Surface Treatment (TBD)	\$ 350,000	2020				\$ 205,366		\$ 144,634
Hot Mix Program (TBD)	\$ 300,000	2020					\$ 80,000	\$ 220,000
Sullivan (Pine to Chapel)	\$ 350,000	2021				\$ 150,000	\$ 371,000	\$ (171,000)
Traffic Signals (HWY 58 & Barker Parkway)	\$ 350,000	2021	\$ 350,000	Developer to Front		\$ 215,635		\$ (215,635)
Surface Treatment (TBD)	\$ 250,000	2021					\$ 80,000	\$ 170,000
Hot Mix Program (TBD)	\$ 100,000	2021						\$ 100,000
Traffic Signals (HWY 58 & Upper Lane)	\$ 400,000	2021	\$ 400,000	Developer to Front End				\$ -
Traffic Signals (HWY 20 & Barker Parkway)	\$ 400,000	2021	\$ 1,150,000	Developer to Front End		\$ 3,248,327	\$ 4,510,000	\$ 516,673
<b>Subtotal</b>	<b>\$ 9,425,000</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,510,000</b>	<b>\$ 516,673</b>

CITY OF THOROLD  
2011 BUDGET

CAPITAL PROJECTS TEN-YEAR FORECAST: 2012 to 2021

PROJECT	AMOUNT	PROJECTED YEAR	RESERVES	DEV CHARGES	WATER/SEWER BUDGETS	LEVY	GRANTS/DONATIONS/ DEVELOPER CONTRIBUTIONS	CAPITAL FUNDING SHORTFALL
<b>Other</b>								
Park Benches - Front St.	\$ 4,000	2012						\$ 4,000
Public Works Building	\$ 500,000	2012		\$ 116,000				\$ 384,000
Downtown Revitalization - Landscape Hydro Area	\$ 50,000	2012						\$ 50,000
Master Water & Wastewater Servicing Study	\$ 100,000	2013		\$ 60,000				\$ 40,000
Downtown Revitalization Demo Parks Building	\$ 100,000	2014						\$ 100,000
Transportation Master Plan	\$ 75,000	2014		\$ 67,500				\$ 7,500
Pollution Control Plan	\$ 40,000	2014		\$ 10,000				\$ 30,000
Downtown Revitalization - Trails & Landscaping	\$ 100,000	2019						\$ 100,000
Water Meter Replacement (5,000 -5,500 meters)	TBD	TBD						TBD
<b>Subtotal</b>	<b>\$ 969,000</b>		<b>\$ -</b>	<b>\$ 253,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 715,500</b>

**Planning**

Comprehensive Zoning By-law Review and Update	\$ 100,000	2012		\$ 54,000				\$ 46,000
Official Plan Review and Update (5 Year Review)	\$ 100,000	2017		\$ 60,000				\$ 40,000
<b>Subtotal</b>	<b>\$ 200,000</b>		<b>\$ -</b>	<b>\$ 114,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 86,000</b>

**Fire**

Fire Org'l Review	\$ 30,000	2012						\$ 30,000
Pagers & Portables	\$ 11,000	2012						\$ 11,000
Bunker Gear	\$ 19,000	2012						\$ 19,000
SCBA 08 Purchase Funding	\$ 35,000	2012						\$ 35,000
Pagers & Portables	\$ 11,000	2013						\$ 11,000
Bunker Gear	\$ 19,500	2013						\$ 19,500
SCBA 08 Purchase Funding	\$ 40,000	2013						\$ 40,000
Pagers & Portables	\$ 11,000	2014						\$ 11,000
Bunker Gear	\$ 20,000	2014						\$ 20,000
Station 1 Replacement ( Land/Bldg/F&E)	\$ 6,031,000	2014		\$ 820,014.53				\$ 5,210,985
Pagers & Portables	\$ 11,000	2015						\$ 11,000
Bunker Gear	\$ 20,500	2015						\$ 20,500
Pagers & Portables	\$ 11,000	2016						\$ 11,000
Bunker Gear	\$ 21,000	2016						\$ 21,000
Pagers & Portables	\$ 11,000	2017						\$ 11,000
Bunker Gear	\$ 21,500	2017						\$ 21,500
Pagers & Portables	\$ 11,000	2018						\$ 11,000
Bunker Gear	\$ 22,000	2018						\$ 22,000
Pagers & Portables	\$ 11,000	2019						\$ 11,000
Bunker Gear	\$ 22,500	2019						\$ 22,500
Pagers & Portables	\$ 11,000	2020						\$ 11,000
Bunker Gear	\$ 23,000	2020						\$ 23,000
Pagers & Portables	\$ 12,000	2021						\$ 12,000
Bunker Gear	\$ 23,500	2021						\$ 23,500
<b>Subtotal</b>	<b>\$ 6,459,500</b>		<b>\$ -</b>	<b>\$ 820,015</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,639,485</b>

CITY OF THOROLD  
2011 BUDGET

CAPITAL PROJECTS TEN-YEAR FORECAST: 2012 to 2021

PROJECT	AMOUNT	PROJECTED YEAR	RESERVES	DEV CHARGES	WATER/SEWER BUDGETS	LEVY	GRANTS/DONATIONS/DEVELOPER CONTRIBUTIONS	CAPITAL FUNDING SHORTFALL
<b>Treasury/Computer</b>								
Virtual Licencing : Windows Operating System 40	\$ 4,100	2012						\$ 4,100
Clerks Video Computer	\$ 3,000	2012						\$ 3,000
Computer Workstation/Laptop Replacements	\$ 7,500	2012						\$ 7,500
Autocad Upgrade & Computer - Planner	\$ 7,500	2012						\$ 7,500
Actuary Sick Leave & Future Benefits	\$ 8,000	2012	\$ 6,000			\$ 2,000		\$ 7,500
Financial System Replacement & Conversion Support	\$ 225,000	2013						\$ 225,000
Virtual Licencing : Windows Operating System 40	\$ 4,100	2013						\$ 4,100
Computer Workstation/Laptop Replacements	\$ 7,500	2013						\$ 7,500
Virtual Licencing : Windows Operating System 40	\$ 2,000	2014						\$ 2,000
Computer Workstation/Laptop Replacements	\$ 7,500	2014						\$ 7,500
Development Charges Study	\$ 40,000	2014	\$ 36,000					\$ 4,000
IMS Office Upgrade	\$ 30,000	2015						\$ 30,000
Computer Workstation/Laptop Replacements	\$ 7,500	2015						\$ 7,500
Virtual Licencing : Windows Operating System 40	\$ 2,000	2015						\$ 2,000
Computer Workstation/Laptop Replacements	\$ 7,500	2016						\$ 7,500
Virtual Licencing : Windows Operating System 40	\$ 2,000	2016						\$ 2,000
Actuary Sick Leave & Future Benefits	\$ 8,000	2016	\$ 6,000			\$ 2,000		\$ 7,500
Computer Workstation/Laptop Replacements	\$ 7,500	2017						\$ 7,500
Virtual Licencing : Windows Operating System 40	\$ 2,000	2017						\$ 2,000
Computer Workstation/Laptop Replacements	\$ 7,500	2018						\$ 7,500
Virtual Licencing : Windows Operating System 40	\$ 2,000	2018						\$ 2,000
Virtual Licencing : Windows Operating System 40	\$ 2,000	2019						\$ 2,000
Computer Workstation/Laptop Replacements	\$ 7,500	2019						\$ 7,500
Development Charges Study	\$ 40,000	2019	\$ 36,000					\$ 4,000
IMS Office Upgrade	\$ 30,000	2020						\$ 30,000
Virtual Licencing : Windows Operating System 40	\$ 2,000	2020						\$ 2,000
Computer Workstation/Laptop Replacements	\$ 7,500	2020						\$ 7,500
Actuary Sick Leave & Future Benefits	\$ 8,000	2020	\$ 6,000			\$ 2,000		\$ 7,500
<b>Subtotal</b>	<b>\$ 489,200</b>		<b>\$ 18,000</b>	<b>\$ 72,000</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ 393,200</b>

<b>TOTAL</b>	<b>\$ 53,360,790</b>	<b>\$ 2,188,000</b>	<b>\$ 3,701,015</b>	<b>\$ 16,115,000</b>	<b>\$ 4,070,937</b>	<b>\$ 7,810,000</b>	<b>\$ 19,465,838</b>
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Plus TBD

PLUS TBD