

CITY OF THOROLD
 OPERATING BUDGET SUMMARY
 2011
 CONSOLIDATED

	2011 BUDGET				2010 BUDGET				NET EXPENDITURE	REVENUE	NET EXPENDITURE	Net Variance INCREASE (DECREASE)	% VARIANCE NET
	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE		GROSS EXPENDITURE	REVENUE	NET EXPENDITURE						
	\$	\$	\$	\$	\$	\$	\$	\$					
CLERKS	487,391	26,845	460,546		509,088	87,892	421,196						
CBO	1,047,219	415,171	632,048		973,250	353,346	619,904						9.3%
CAO	1,733,508	560,730	1,172,778		1,426,600	306,170	1,120,430						2.0%
OPNS	5,621,435	1,320,182	4,301,253		5,331,117	1,306,682	4,024,435						4.7%
FIRE	2,996,293	25,000	2,971,293		2,826,339	23,600	2,802,739						6.9%
FINANCE	663,180	76,500	586,680		598,781	38,900	559,881						6.0%
GENERAL	1,219,630	2,617,898	-1,398,268		1,051,594	2,604,288	-1,552,694						4.8%
PLANNING	490,909	214,320	276,589		476,001	236,920	239,081						-9.9%
GRAND TOTAL	14,259,563	5,256,646	9,002,919		13,192,770	4,957,798	8,234,972				1,066,795	767,947	9.3%

9.33%
 -0.38%
 -0.99%

Less OMPF (Off set @ Regional level)
 Less Estimated Assessment Growth

Net Levy Increase

7.96%

OPERATING BUDGET SUMMARY

2011

DEPARTMENT: CLERKS

	2011 BUDGET			2010 BUDGET			NET EXPENDITURE	REVENUE	NET EXPENDITURE	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE	Expenditure Variance INCREASE (DECREASE)	Net Variance INCREASE (DECREASE)	%
	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE												
	\$	\$	\$	\$	\$	\$												
CLERK																		
123 Clerks Department	352,106	16,645	335,461	321,488	16,645	304,843	304,843	16,645	321,488	16,645	304,843	304,843	321,488	16,645	30,618	30,618	10.0%	
142 Policing			0	1,200		1,200	1,200		1,200		1,200	1,200	1,200		-1,200	-1,200	-100.0%	
152 Elections	15,000		15,000	68,850		7,803	7,803	61,047	68,850		7,803	7,803	68,850		-53,850	7,197	92.2%	
233 Animal & Pest Control	105,285	10,200	95,085	102,550	10,200	92,350	92,350	10,200	102,550	10,200	92,350	92,350	102,550		2,735	2,735	3.0%	
236 Ontario Disabilities Act	15,000		15,000	15,000		15,000	15,000		15,000		15,000	15,000	15,000		0	0		
<i>Sub-total</i>	487,391	26,845	460,546	509,088	37,892	421,196	421,196	37,892	509,088	37,892	421,196	421,196	509,088	37,892	-21,687	-9,350	9.3%	

Levy Impact

0.48%

Impacts:

Deputy Clerk Annualization	\$	6,000
Election Provision	\$	7,197
Animal Pest Control	\$	2,735
Policing	\$	(1,200)
Seminars & Training	\$	1,000
Phone	\$	185
Capital	\$	800
Wages/Benefits/Misc	\$	22,633
	\$	39,350

OPERATING BUDGET SUMMARY
2011
DEPARTMENT: PLANNING

	2011 BUDGET			2010 BUDGET			NET EXPENDITURE	REVENUE	NET EXPENDITURE	EXPENDITURE VARIANCE INCREASE (DECREASE)	NET VARIANCE INCREASE (DECREASE)	% VARIANCE NET
	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE						
	\$	\$	\$	\$	\$	\$						%
PLANNER												
811 Planning	351,409	66,120	285,289	339,555	87,320	252,235		11,854	33,054		13.1%	
813 Committee of Adjustment	19,650	28,350	-8,700	21,696	34,850	-13,154		-2,046	4,454		-33.9%	
824 Community Improvement Plan	119,850	119,850	0	114,750	114,750	0		5,100	0			
<i>Sub-total</i>	490,909	214,320	276,589	476,001	236,920	239,081		14,908	37,508		15.7%	

Levy Impact 0.46%

Revenue Loss	Planning	\$	21,200
Revenue Loss	COA	\$	6,500
Capital: Desk		\$	3,500
Telephone		\$	700
Wage/Benefit/Misc		\$	5,608
		\$	<u>37,508</u>

OPERATING BUDGET SUMMARY
 2011
 DEPARTMENT: CAO

	2011 BUDGET				2010 BUDGET				NET EXPENDITURE	REVENUE	NET EXPENDITURE	REVENUE	NET EXPENDITURE	EXPENDITURE INCREASE (DECREASE)	Net Variance INCREASE (DECREASE)	% VARIANCE NET
	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE		GROSS EXPENDITURE	REVENUE	NET EXPENDITURE									
	\$	\$	\$	\$	\$	\$	\$	\$								
CHIEF ADMINISTRATIVE OFFICER																
111	Members of Council	186,371	118	186,253	179,989	0	179,989	6,382	6,264	3.5%						
121	Office of the Administrator	220,502		220,502	211,312		211,312	9,190	9,190	4.3%						
121	Shared Administrative Overhead	254,144		254,144	233,934		233,934	20,210	20,210	8.0%						
315	Health & Safety	87,297		87,297	81,858		81,858	5,439	5,439	6.6%						
331	Transit Service	558,312	246,283	312,029	530,131	224,220	305,911	28,181	6,118	2.0%						
332	Port Robinson Transport Serv	301,174	301,174	0	68,495	68,495	0	232,679	0							
512	Physician Recruitment Grant	11,155	11,155	0	11,155	11,155	0	0	0							
816	Keeler Mansion	4,916		4,916	4,439		4,439	477	477	10.7%						
823	Bus & Comm Development	22,362		22,362	19,362		19,362	3,000	3,000	15.5%						
823	Tourism	87,275	2,000	85,275	85,925	2,300	83,625	1,350	1,650	2.0%						
<i>Sub-total</i>		1,733,503	560,730	1,172,773	1,426,600	306,170	1,120,430	306,908	52,348	4.7%						

Levy Impact **0.64%**

IMPACTS: CHIEF ADMINISTRATIVE OFFICER

Council	Inaugural	\$	(3,000)
	Mayor Phone	\$	895
	Mayor Mileage Increase to \$1,800	\$	600
	Wages/Benefits/Honoria/Misc	\$	7,769
CAO	Other Wages -Vacation Fill In	\$	1,500
	Capital Items CAO	\$	1,500
	Wages/Benefits/Misc	\$	6,190
Health & Safety	Supplies	\$	2,000
	Wages/Benefits/Misc	\$	3,439
Shared	Other Consultants	\$	3,840
	HR Services	\$	3,500
	Insurance	\$	7,670
	Employee Recogn to \$6,000	\$	2,000
	Shared Legal	\$	(5,000)
	Seminars & Training	\$	7,200
	Misc	\$	1,000
Transit	Transit Service Cost	\$	28,181
	Prov Gas Tax Revenue Transit	\$	(22,063)
Port Robinson Transit	Cost Increase	\$	232,679
	Revenue Increase	\$	(232,679)
BCD			
	Banners Replacement Front ST	\$	3,000
Tourism	Tourism Services	\$	1,487
	Building Occupancy	\$	163
Keefe Mansion	Insurance	\$	477
		\$	52,348

OPERATING BUDGET SUMMARY
2011
DEPARTMENT: FINANCE

	2011 BUDGET		2010 BUDGET		NET EXPENDITURE	REVENUE	NET EXPENDITURE	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE	Expenditure Variance INCREASE (DECREASE)	Net Variance INCREASE (DECREASE)	% VARIANCE NET
	GROSS EXPENDITURE	REVENUE	GROSS EXPENDITURE	REVENUE									
	\$	\$	\$	\$							\$	\$	%
DIRECTOR OF FINANCE													
122 Office of the Treasurer	580,780	32,400	548,380		548,380	32,400	556,681		32,400	524,281	24,099	24,099	4.6%
151 Computer	82,400	44,100	38,300		38,300	6,500	42,100		6,500	35,600	40,300	2,700	7.6%
<i>Sub-total</i>	663,180	76,500	586,680		586,680	38,900	598,781		38,900	559,881	64,399	26,799	4.8%

Impacts Treasury Levy Impact 0.33%

Bank Charges	\$	2,200	(Offset in Interest Income)
Armoured Delivery to Bank (Health & Safety) Start 2nc	\$	5,500	
Safes (Health & Safety)	\$	500	
Audit Fees	\$	3,000	
Wages/Benefits/Misc	\$	12,899	
Capital Equipment & Software	\$	36,900	
Reserve Funding	\$	(23,300)	
Tower Rental Revenues	\$	(10,800)	
Misc	\$	(100)	
	\$	26,799	

OPERATING BUDGET SUMMARY
2011
DEPARTMENT: GENERAL

	2011 BUDGET		2010 BUDGET		NET EXPENDITURE	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE	REVENUE	NET EXPENDITURE	Expenditure Variance INCREASE (DECREASE)	Net Variance INCREASE (DECREASE)	% VARIANCE NET
	GROSS EXPENDITURE	REVENUE	GROSS EXPENDITURE	REVENUE									
GENERAL REVENUES & MISC EXPENDITURES													
0001 Taxation					0						0	0	
0002 Supplementary Taxation		60,000			-60,000				60,000		0	0	
0003 Other Charges(Fire & Bell)		52,500			-52,500				12,500		0	-40,000	320.0%
0004 Payments-in-lieu		735,000			-735,000				744,000		0	9,000	-1.2%
0005 OMPF Grant		278,700			-278,700				309,600		0	30,900	-10.0%
0009 Penalty/Interest Revenue		553,000			-553,000				600,000		0	47,000	-7.8%
Income from Investments/Other		275,285			-275,285				220,285		0	-55,000	25.0%
115 Charitable Rebates	20,000				20,000				10,000	10,000	10,000	10,000	100.0%
122 Financial Expenses & Capital	483,790	5,000			478,790	340,790	2,000		2,000	338,790	143,000	140,000	41.3%
153 Retirees	28,117				28,117	36,081				36,081	-7,964	-7,964	-22.1%
235 Provincial Offences Revenues		50,000			-50,000				47,500		0	-2,500	5.3%
751 Community Grants/Council Committee	86,310				86,310					86,310	0	0	
771 Libraries	506,000				506,000	483,000				483,000	23,000	23,000	4.8%
825 B.I.A.	36,000				36,000	36,000				36,000	0	0	
842 Drainage Act	42,475				42,475	42,475				42,475	0	0	
861 Hydro Proceeds- Operating Exp	16,938	194,938			-178,000	16,938	334,928			-317,990	0	139,990	-47.4%
861 Hydro Proceeds - Capital		335,000			-335,000				195,000		0	-140,000	
Sub-total	1,219,830	2,617,893			-1,398,263	1,051,594	2,604,288			-1,552,694	168,036	-154,426	-9.9%

Levy Impact 1.88%



Impacts

Hydro Building Rental	\$	(40,000)	
PIL's	\$	9,000	
OMPF Grant Loss	\$	30,900	Reduction at Reg'l Level - Uploading
Penalty & Interest Revenue	\$	47,000	
Investment Income	\$	(55,000)	
Charitable Tax Rebate	\$	10,000	
Capital Provision	\$	140,000	
Retiree Benefit Costs	\$	(7,964)	
POA Revenues	\$	(2,500)	
Library Grant	\$	23,000	
Hydro Proceeds Operating Expense	\$	139,990	
Hydro Proceeds Capital	\$	(140,000)	
	\$	154,426	

OPERATING BUDGET SUMMARY
2011

DEPARTMENT: CHIEF BUILDING OFFICIAL

	2011 BUDGET		2010 BUDGET		NET EXPENDITURE	REVENUE	GROSS EXPENDITURE	NET EXPENDITURE	REVENUE	GROSS EXPENDITURE	NET EXPENDITURE	REVENUE	GROSS EXPENDITURE	NET EXPENDITURE	EXPENDITURE VARIANCE INCREASE (DECREASE)	NET VARIANCE INCREASE (DECREASE)	% VARIANCE NET
	GROSS EXPENDITURE	REVENUE	GROSS EXPENDITURE	REVENUE													
CHIEF BUILDING OFFICIAL																	
141 Municipal Property Admin*	322,756	54,500	288,256	0	266,006	56,750	266,006	266,006	266,006	266,006	266,006	266,006	266,006	266,006	2,250	2,250	0.8%
141-0112 8 Carleton Street	21,778	0	21,778	0	21,519	259	21,519	21,519	21,519	21,519	21,519	21,519	21,519	21,519	259	259	1.2%
221 Inspection & Bldg Control	250,871	250,871	0	0	242,824	8,047	242,824	242,824	242,824	242,824	242,824	242,824	242,824	8,047	1,022	-100.0%	
222 Bylaw Enforcement	150,649	2,300	148,349	0	145,495	5,154	145,495	143,995	1,500	143,995	143,995	143,995	143,995	5,154	4,354	3.0%	
234 Crossing Guards	138,899	0	138,899	0	141,212	-2,313	141,212	141,212	0	141,212	141,212	141,212	141,212	-2,313	-2,313	-1.6%	
237 Pesticides	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
342 Parking Enforcement	60,534	60,000	534	0	58,257	2,277	58,257	58,257	60,000	58,257	58,257	58,257	58,257	2,277	2,277	-130.6%	
461 Methane Gas Control System	2,300	0	2,300	0	1,800	500	1,800	1,800	1,800	1,800	1,800	1,800	1,800	500	500	27.8%	
612 Senior Citizens' Centre	49,818	31,500	18,318	0	46,774	3,044	46,774	14,774	32,000	3,044	14,774	32,000	3,044	3,544	3,544	24.0%	
741 McAdam Park Community Rec C	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
742 Allanburg Community Rec Ctr/An	34,739	12,000	22,739	0	34,569	170	34,569	22,569	12,000	34,569	22,569	22,569	34,569	170	170	0.8%	
744 Port Robinson Community Rec C	14,875	4,000	10,875	0	14,794	81	14,794	10,794	4,000	14,794	10,794	10,794	14,794	81	81	0.8%	
745 Toll House	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Chestnut Hall	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<i>Sub-total</i>	1,047,219	415,171	632,048	0	973,250	353,346	973,250	619,904	353,346	973,250	619,904	619,904	973,250	73,969	12,144	2.0%	



Impacts:

Health & Safety Capital	\$	54,500
Health & Safety Capital from Rsv	\$	(54,500)
Phone Bldg Division	\$	900
Phone Bylaw Division	\$	1,225
Wages/Benefits/Misc	\$	10,019
	\$	12,144

Levy Impact

0.15%

OPERATING BUDGET SUMMARY

2011

DEPARTMENT: FIRE

	2011 BUDGET				2010 BUDGET				NET EXPENDITURE	REVENUE	NET EXPENDITURE	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE	EXPENDITURE VARIANCE INCREASE (DECREASE)	Net Variance INCREASE (DECREASE)	% VARIANCE NET
	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE		GROSS EXPENDITURE	REVENUE	NET EXPENDITURE													
FIRE CHIEF																				
211 Office of the Fire Chief	2,569,265	20,000	2,549,265		2,439,050	19,600	2,419,450		19,600	2,419,450	2,439,050	19,600	2,419,450	130,215	129,815	5.4%				
212 Fire Station No 1	112,571		112,571		102,564		102,564			102,564	102,564		102,564	10,007	10,007	9.8%				
213 Fire Station No 2	126,325	5,000	121,325		115,102	4,000	111,102		4,000	111,102	115,102	4,000	111,102	11,223	10,223	9.2%				
214 Fire Station No 3	63,649		63,649		55,318		55,318			55,318	55,318		55,318	8,331	8,331	15.1%				
215 Fire Station No 4	124,483		124,483		114,305		114,305			114,305	114,305		114,305	10,178	10,178	8.9%				
<i>Sub-total</i>	2,996,293	25,000	2,971,293		2,826,338	23,600	2,802,739		23,600	2,802,739	2,826,338	23,600	2,802,739	169,954	168,554	6.0%				

Levy Impact

2.05%

FT Overtime	\$	10,000
Legal Fees	\$	(15,000)
Uniforms VFF	\$	10,000
Insurance VFF	\$	21,835
Service Pay/Officer Pay Phase In/Step Increases	\$	42,000
Step Increases	\$	23,000
Other Wage/Benefit/Misc	\$	76,719
	\$	168,554

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OPERATING BUDGET SUMMARY
2011
DEPARTMENT: OPERATIONS

	2011 BUDGET				2010 BUDGET				NET EXPENDITURE	REVENUE	NET EXPENDITURE	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE	Variance INCREASE (DECREASE)	Net Variance INCREASE (DECREASE)	% VARIANCE NET			
	GROSS EXPENDITURE	REVENUE	NET EXPENDITURE		GROSS EXPENDITURE	REVENUE	NET EXPENDITURE														Variance INCREASE (DECREASE)	Net Variance INCREASE (DECREASE)	%
	\$	\$	\$	\$	\$	\$	\$	\$													\$	\$	%
DIRECTOR OF OPERATIONS																							
311	275,895		275,895		264,992		264,992		10,903		10,903							10,903		4.1%			
312	529,917	500	529,417		495,309		495,309		34,608		34,608							34,608		6.9%			
314/315	1,343,912	524,500	819,412		1,304,282	511,000	793,282		39,630		39,630							26,130		3.3%			
314	150,000		150,000		150,000		150,000		0		0							0					
314	80,000	80,000	0		80,000	80,000	0		0		0							0					
321/322	437,373		437,373		430,344		430,344		7,029		7,029							7,029		1.6%			
343					754		754		-754		-754							-754		-100.0%			
351	232,489		232,489		213,959		213,959		18,530		18,530							18,530		8.7%			
412									0		0							0					
451	189,850	103,082	86,768		163,082	103,082	60,000		26,768		26,768							26,768		44.6%			
521	113,205	37,500	75,705		109,637	37,500	72,137		3,568		3,568							3,568		4.9%			
522	530,157	68,600	461,557		507,595	76,600	430,995		22,562		22,562							30,562		7.1%			
523	28,551	27,000	1,551		27,942	35,000	-7,058		609		609							8,609		-122.0%			
524	12,997		12,997		12,615		12,615		382		382							382		3.0%			
711	556,120	11,000	545,120		505,610	20,500	485,110		50,510		50,510							60,010		12.4%			
712	10,000		10,000		3,000		3,000		7,000		7,000							7,000		233.3%			
713	75,064		75,064		79,908		79,908		-4,844		-4,844							-4,844		-6.1%			
721	865,218	438,000	427,218		858,018	438,000	420,018		7,200		7,200							7,200		1.7%			
731			0		35,792		35,792		-35,792		-35,792							-35,792		-100.0%			
732	190,687	30,000	160,687		88,278	5,000	83,278		102,409		102,409							77,409		93.0%			
<i>Sub-totals</i>																290,318	4,024,435	276,818	6.9%				
																1,320,182	1,306,682	13,500	3.36%				

IMPACTS: OPERATIONS DEPARTMENT

Office of the Engineer	Eng Manager: Annualization	\$ 12,000
	DOR start March 1st	\$ 5,000
	Bank Charges: Debit Machine	\$ 700
Public Works	Add'l Call In Pay: Public Works	\$ 8,000
	Telephone	\$ 3,990
	Insurance	\$ 9,457
Roadways	Tree Planting Rsv Funding Loss	\$ 10,000
	Resurfacing	\$ 10,000
	Fed Gas Tax Funding Resurfacing	\$ (20,000)
Streetlighting	Hydro (11% increase estimated)	\$ 18,109
Rice Rd Landfill	Monitoring Costs	\$ 26,768
Cemeteries/Mausoleum	Reduction Trust Fund Interest Cem	\$ 16,000
	Telephone	\$ 1,800
	Bank Charges: Debit Machine	\$ 700
Parks	Add'l Students Parks	\$ 34,000
	Insurance	\$ 1,759
Arena	Utilities	\$ (2,320)
	Insurance	\$ 5,654
	Telephone	\$ 664
	Bank Charges: Debit Machine	\$ 700
Pools	Add'l Costs Pool	\$ 35,117
	Add'l Student Time	\$ 31,500
	Add'l Revenues Admission Fee Pool	\$ (25,000)
	Wages/Benefits/Misc	\$ 92,220
		\$ 276,818

Major Levy Impacts Summary

	APPROVED 2010 Budget (\$000's)	DRAFT 2011 Budget (\$000's)	IMPACT	TOTAL IMPACT \$	TOTAL IMPACT %
Salary & Wages & Honoraria	\$5,657.7	\$5,888.9	\$231.2		
Benefits	\$1,372.6	\$1,487.9	\$115.3	\$346.5	4.2%
Investment Income & Other Charges	(\$232.8)	(\$327.8)	(\$95.0)		
Bank Charges	\$1.0	\$10.8	\$9.8		
Penalty & Interest Revenue	(\$600.0)	(\$553.0)	\$47.0		
Payments in lieu Revenues	(\$744.0)	(\$735.0)	\$9.0		
Arena Revenues	(\$438.0)	(\$438.0)	\$0.0		
POA Revenues	(\$47.5)	(\$50.0)	(\$2.5)		
Planning Revenues	(\$87.3)	(\$66.1)	\$21.2		
Parking Enforcement Revenues	(\$60.0)	(\$60.0)	\$0.0		
Supplemental Taxes	(\$60.0)	(\$60.0)	\$0.0		
Municipal Property Rentals	(\$7.5)	(\$50.8)	(\$43.3)		
Building Permit Revenues	(\$243.6)	(\$250.9)	(\$7.3)		
Cemetery & Mausoleum Revenues	(\$149.1)	(\$133.1)	\$16.0		
OMPF Grant	(\$309.6)	(\$278.7)	\$30.9		
Seniors Grant	(\$32.0)	(\$31.5)	\$0.5	(\$13.7)	-0.2%
Winter Control - Salt & Sand	\$144.0	\$144.0	\$0.0		
Other Construction Material	\$110.9	\$117.8	\$6.9	\$6.9	
Hydro Rsv Contrn to General Levy	(\$318.0)	(\$178.0)	\$140.0		
Hydro Debt/Other Charges	\$17.0	\$17.0	\$0.0		
Hydro Rsv Contrn	(\$17.0)	(\$17.0)	\$0.0		
Hydro Rsv Contrn to City Hall Financing	(\$195.0)	(\$195.0)	\$0.0		
City Hall Debt/Internal Financing Servicing	\$195.0	\$195.0	\$0.0		
Hydro Rsv Contrn to Capital Asset Renewal		(\$140.0)	(\$140.0)	\$0.0	0.0%
Uncollectible Tax Provision	\$122.5	\$122.5	\$0.0		
Contrn to:					
Sick Leave Rsv	\$50.0	\$50.0	\$0.0		
Election Rsv	\$5.0	\$15.0	\$10.0		
Strategic Plan Rsv	\$120.0	\$120.0	\$0.0		
Computer Rsv	\$5.4	\$5.4	\$0.0		
Industrial Development re: Road	\$150.0	\$150.0	\$0.0		
Contingency Rsv	\$0.0	\$0.0	\$0.0		
Municipal Land & Bldg Rsv	\$46.3	\$46.3	\$0.0		
Arena Building Rsv	\$40.0	\$40.0	\$0.0		
Capital Asset Renewal		\$140.0	\$140.0	\$150.0	1.8%
Transit/Paratransit Cost	\$530.1	\$558.3	\$28.2		
Transit/Paratransit - Gas Tax Funding	(\$224.2)	(\$246.3)	(\$22.1)		
Port Robinson Ferry/Transportation Personnel Co	\$45.0	\$97.0	\$52.0		
Port Robinson Ferry/Transportation Revenues	(\$45.0)	(\$97.0)	(\$52.0)		
Port Robinson Ferry/Transportation Capital & Oth	\$23.5	\$204.2	\$180.7		
Port Robinson Ferry/Transportation Revenues	(\$23.5)	(\$204.2)	(\$180.7)		
Rice Rd Landfill Monitoring Costs	\$163.1	\$189.9	\$26.8		
Federal Gas Tax Grant to Landfill Monitoring	(\$103.1)	(\$103.1)	\$0.0		
Fire Dispatch Contract	\$66.6	\$68.6	\$2.0		

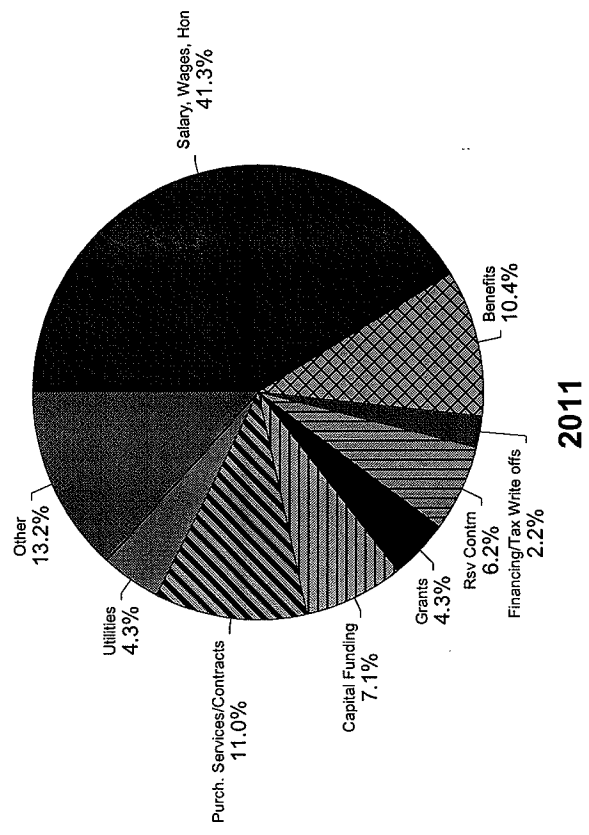
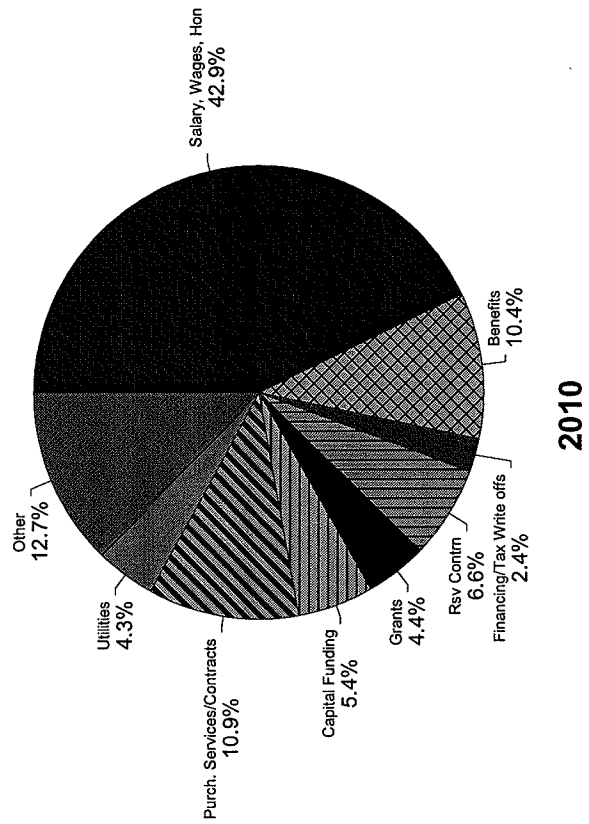
Major Levy Impacts Summary

	APPROVED 2010 Budget (\$000's)	DRAFT 2011 Budget (\$000's)	IMPACT	TOTAL IMPACT \$	TOTAL IMPACT %
Animal Control Contract	\$102.0	\$105.3	\$3.3		
Traffic Sign Mtce Contract	\$4.1	\$10.0	\$5.9		
Banner Hanging Services	\$0.0	\$2.5	\$2.5		
Employee Assistance Program	\$8.5	\$10.3	\$1.8		
Other Contracts & Purchased Services	\$220.9	\$239.7	\$18.8		
Tree Program Contracts	\$38.8	\$39.0	\$0.2		
Tree Planting	\$20.0	\$20.0	\$0.0		
Contr'n from Tree Planting Rsv	(\$20.0)	(\$10.0)	\$10.0		
Tourism Costs	\$83.6	\$85.3	\$1.7		
Audit Fees	\$43.0	\$46.0	\$3.0		
ODA Consultant	\$10.0	\$10.0	\$0.0		
Legal Fees	\$94.2	\$81.6	(\$12.6)		
Appraisal/Environmental Assessment Fees	\$2.8	\$2.8	\$0.0	\$69.5	0.8%
Grant: Library	\$483.0	\$506.0	\$23.0		
Grant: Council Committees/Community Groups/L	\$92.4	\$92.4	\$0.0		
Grant: Physician Recruitment	\$11.2	\$11.2	\$0.0		
Physician Recruitment from c/fwd	(\$11.2)	(\$11.2)	\$0.0	\$23.0	0.3%
Seminars & Training	\$28.2	\$37.2	\$9.0		
Conferences & Conventions	\$0.0	\$0.0	\$0.0		
Mileage	\$27.1	\$28.2	\$1.1	\$10.1	0.1%
General Supplies	\$68.8	\$60.6	(\$8.2)		
Telephone & Communications	\$61.0	\$87.2	\$26.2		
Uniforms & Coveralls	\$25.9	\$35.9	\$10.0		
Bldg & Minor Equipment Repairs/Mtce	\$146.5	\$147.1	\$0.6	\$28.6	0.3%
Utility Costs (Hydro, Gas, Water/Sewer)	\$567.1	\$609.8	\$42.7	\$42.7	0.5%
Insurance Costs - Premiums	\$279.0	\$339.0	\$60.0		
Contrn to Insurance Rsv Re: Deductibles	\$66.0	\$66.0	\$0.0	\$60.0	0.7%
Vehicle & Equipment Costs (excluding insurance)	\$610.1	\$610.1	(\$0.0)		
Vehicle & Equipment Costs (Gas, Diesel, Propane)	\$139.1	\$150.4	\$11.3	\$11.3	0.1%
Charitable Tax Rebates	\$10.0	\$20.0	\$10.0	\$10.0	0.1%
Road Resurfacing/Hard Surfacing	\$590.4	\$600.9	\$10.5		
Federal Gas Tax Grant to Roads	(\$451.0)	(\$471.0)	(\$20.0)	(\$9.5)	-0.1%
Economic Development	\$7.7	\$7.7	\$0.0	\$0.0	0.0%
ODA Capital from Levy	\$5.0	\$5.0	\$0.0		
Clerks Department Capital from Levy	\$1.8	\$2.6	\$0.8		
Treasury Department Capital from Levy	\$0.0	\$0.8	\$0.8		
Fire Department Capital from Levy	\$56.9	\$68.4	\$11.5		
Public Works/Eng Capital from Levy	\$3.3	\$3.3	\$0.0		
Planning/ED Capital from Levy	\$3.8	\$8.0	\$4.2		
Computer Department Capital (off set by rental in	\$6.7	\$17.5	\$10.8		
Cemetery Capital	\$2.0	\$2.0	\$0.0	\$28.1	0.3%

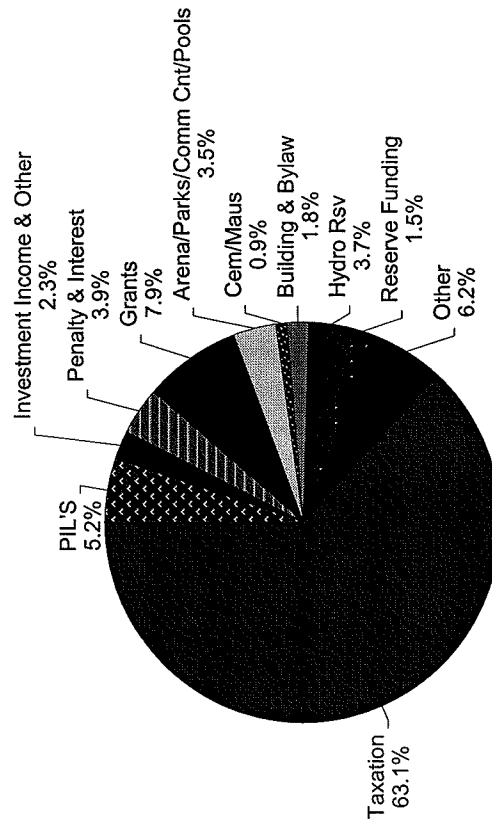
Major Levy Impacts Summary

	APPROVED 2010 Budget (\$000's)	DRAFT 2011 Budget (\$000's)	IMPACT	TOTAL IMPACT \$	TOTAL IMPACT %
CIP Incentives	\$114.8	\$119.9	\$5.1		
CIP Funding from Rsv	(\$114.8)	(\$119.9)	(\$5.1)	\$0.0	0.0%
Other Combined Net Impacts	(\$132.2)	(\$127.7)	\$4.5	\$4.5	0.1%
	\$8,235.0	\$9,002.9	\$767.9	\$767.9	9.3%

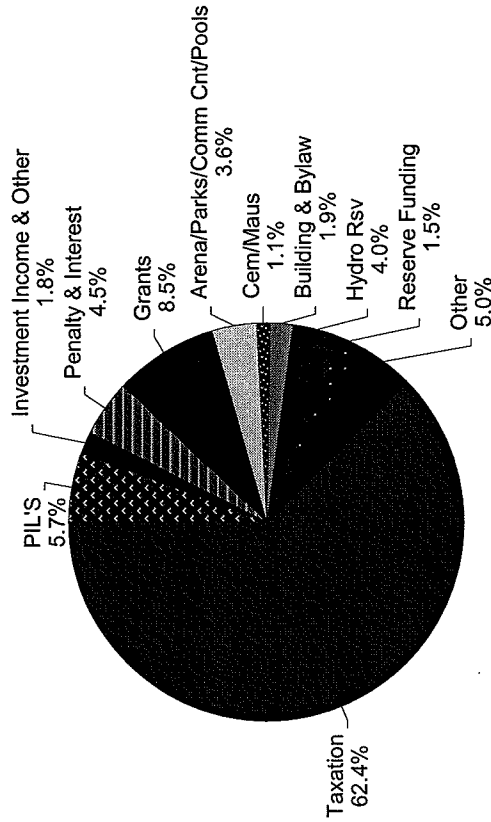
Operating Budget Expenditures By Category



Operating Budget Revenues By Category



2011



2010

FUTURE BUDGET IMPACTS - ESTIMATED

2012

2013

2014

2015

Wage & Related Benefit Increase	\$217,920	\$180,176	\$176,508	\$181,077
Benefits Premium (Assume 10% increase)	\$110,515	\$127,092	\$146,156	\$168,080
OMERS - Premium Increase	\$42,720	\$43,575	\$15,000	\$16,000
Insurance (Assume 15%)	\$45,450	\$52,200	\$60,030	\$69,035
OMPF	\$309,600			
Annualization- DOR; Dep Clerk; Eng Mgr	\$20,000			
Asset Replacement Provision	\$150,000	\$160,000	\$180,000	\$200,000
Equipment Replacement	\$15,000	\$15,000	\$15,000	\$15,000
Contingency Provision	\$100,000	\$100,000	\$100,000	\$100,000
Inflation (2% expenses)	\$75,480	\$76,990	\$78,529	\$80,100
Seminars & Training	\$5,000	\$5,000	\$5,000	\$5,000
Conferences & Conventions	\$4,000	\$4,000	\$2,000	\$2,000
Staffing IT		\$60,000		
Staffing: Recreation Co Ordinator		\$75,000		
Staffing: HR Manager		\$107,000		
Staffing: Planning Junior Planner	\$85,000			
Staffing: Planning Senior Planner Incremental	\$32,500			
Staffing: Economic Development Officer			\$95,000	

SUB TOTAL **\$1,213,185** **\$1,006,032** **\$873,223** **\$836,291**

Less: OMPF (Tax Room @ Region) -\$309,600

TOTAL **\$903,585** **\$1,006,032** **\$873,223** **\$836,291**

Estimated Levy Impact	9.02%	9.12%	7.34%	6.57%
Estimated Growth	-0.50%	-0.50%	-0.50%	-0.50%
Net Levy Increase (after growth/afterOMPF)	8.52%	8.62%	6.84%	6.07%
Estimated Impact Overall Tax Bill	2.98%	3.01%	2.42%	2.17%

- Plus: Capital Financing Impacts**
- Plus: Service Enhancements**
- Plus/Less: Assessment growth & costs**
- Plus : Joint Job Equity Settlements**
- Plus: Port Robinson Ferry**
- Less: Revenue Shortfalls**
- Plus: Revenue Fee Increases**

Expenses Excluded from 2011 Budget:

1. Amortization

Operating Budget	Estimate of 2011 Amortization	2011 Budget Provision	Amortization Shortfall/ Estimate of (increase)/ decrease in Accum. Surplus	Estimated Replacement Cost	2010 Budget Provision	Replacement Shortfall/Impact on Future Funding Requirements	Total Shortfall
General Assets:							
Buildings	\$ 319,331	\$ 86,290	\$ 233,041	\$ 737,762	\$ -	\$ 418,431	\$ 651,472
Land Improvements	\$ 407,070	\$ -	\$ 407,070	\$ 527,276	\$ -	\$ 120,206	\$ 527,276
Machinery & Equipment	\$ 477,124	\$ 455,400	\$ 21,724	\$ 985,949	\$ -	\$ 508,824	\$ 530,549
Total General	\$ 1,203,525	\$ 541,690	\$ 661,835	\$ 2,250,987	\$ -	\$ 1,047,461	\$ 1,709,297
Infrastructure Assets:							
Transportation	\$ 927,879	\$ 878,000	\$ 49,879	\$ 2,943,405	\$ -	\$ 2,015,526	\$ 2,065,405
Storm	\$ 188,357	\$ -	\$ 188,357	\$ 531,748	\$ -	\$ 343,391	\$ 531,748
Landfill	\$ 189,900	\$ 189,900	\$ -	\$ 247,012	\$ -	\$ 57,112	\$ 57,112
General	\$ -	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total Infrastructure	\$ 1,306,136	\$ 1,207,900	\$ 98,236	\$ 3,722,165	\$ -	\$ 2,416,030	\$ 2,654,265
Total Assets from Operating:	\$ 2,509,661	\$ 1,749,590	\$ 760,071	\$ 5,973,152	\$ -	\$ 3,463,491	\$ 4,363,562

Additional Contribution Required each and every year based on 20 year phase in

\$ 173,175 \$ 218,178